

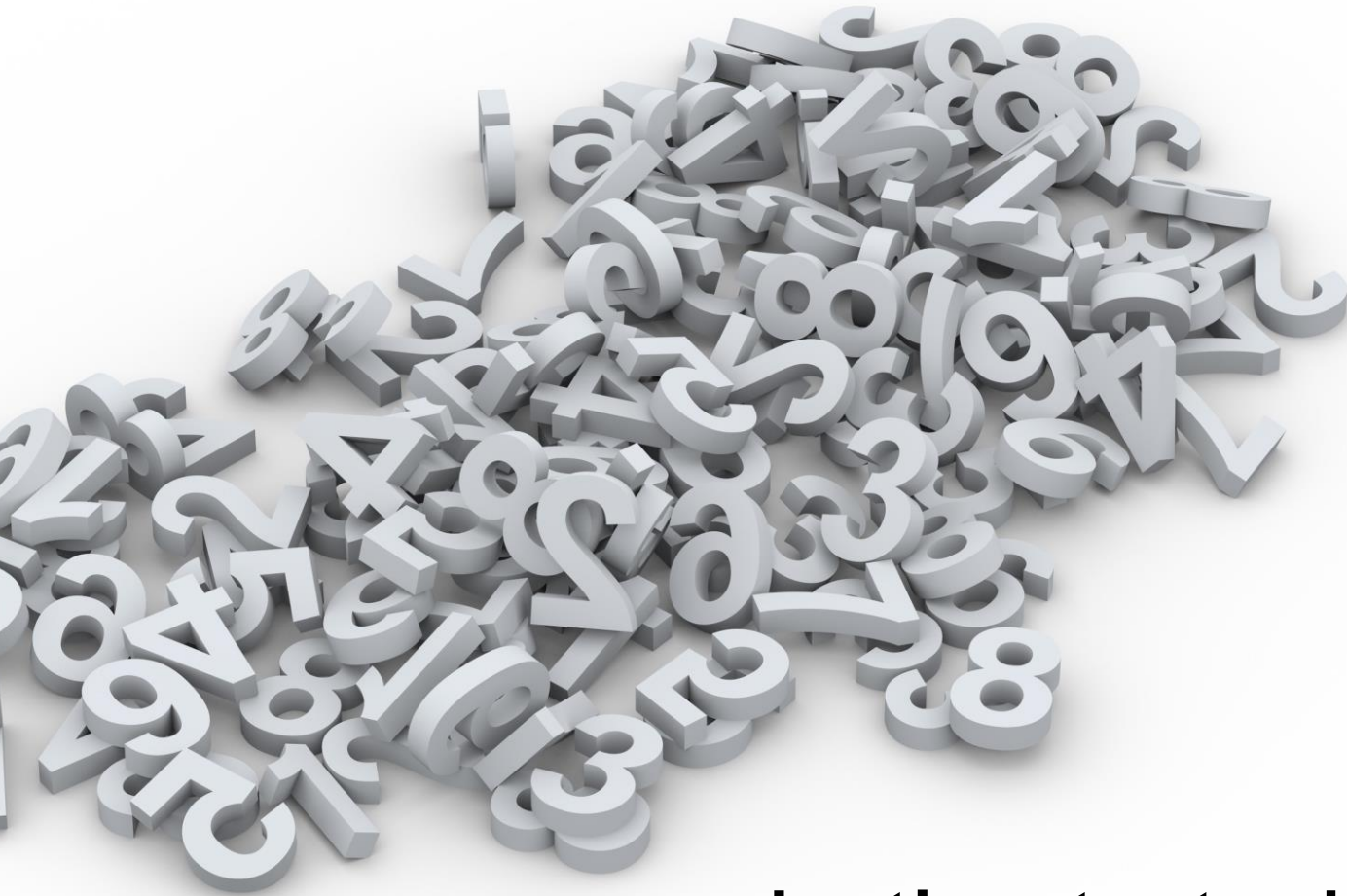
# Governance Principles for a Disciplined Agile Enterprise

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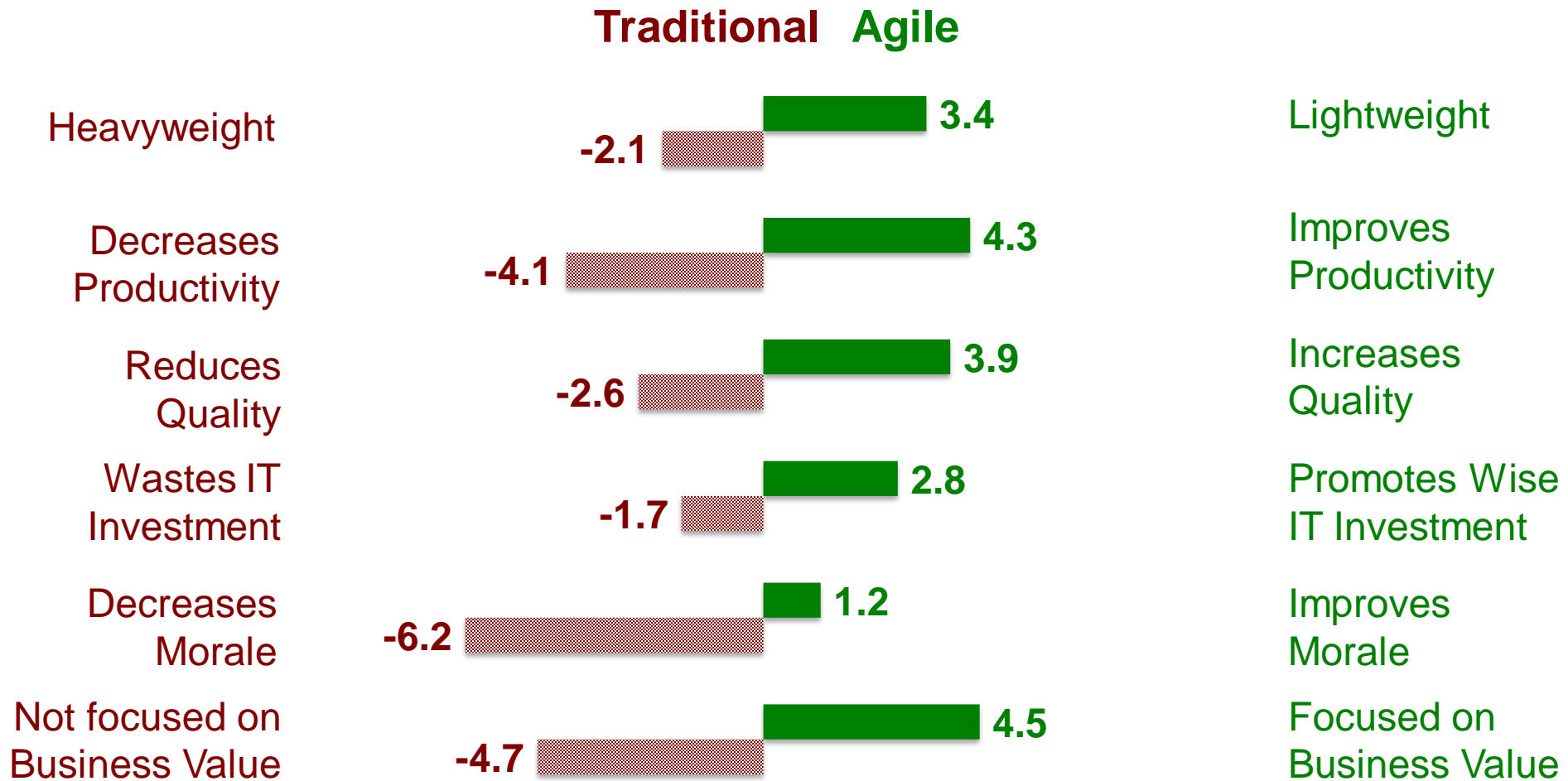
 @scottwambler





Let's start with some  
industry data...

# Comparing Traditional and Agile Approaches for Governing Agile Teams



Source: 2017 Agile Governance Survey

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Agile software teams are building awesome race car engines...



...but they are surrounded by organizational tractors





To win the race we need to build a high performing race car...



...supported by an effective team to race it





It's time to  
rethink our agile  
strategy

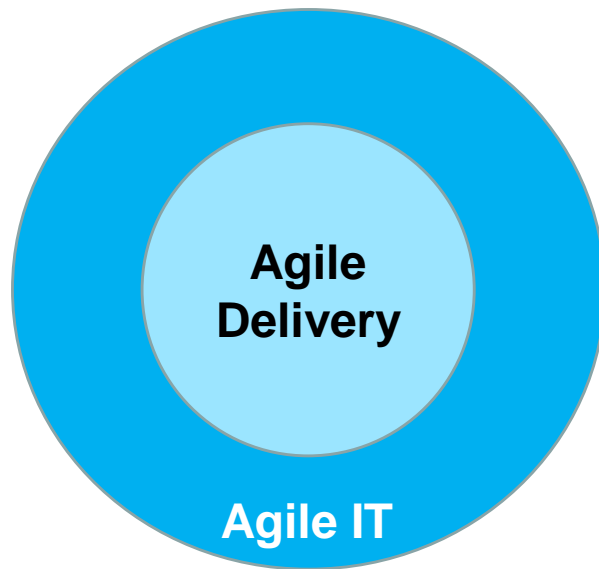






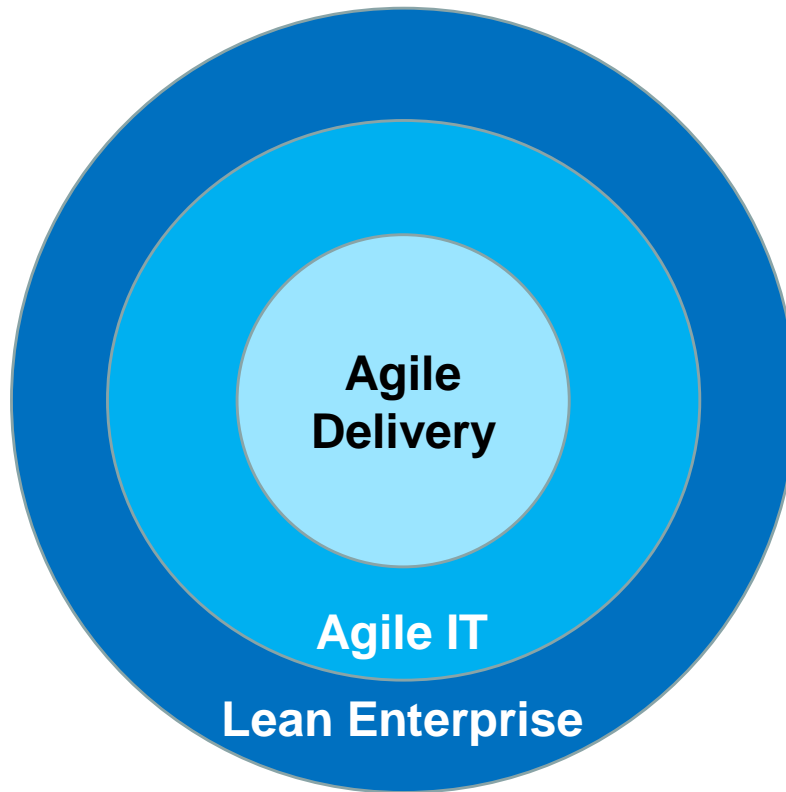
## **Agile Delivery**

- Disciplined agile delivery teams produce consumable solutions often and early
- Agile delivery teams must tailor their approach to address the situation that they find themselves in, particularly when working at scale – Context counts



- An Agile IT organization must be responsive to the needs of the rest of the enterprise while “keeping the lights on”.
- Any IT team that interacts with agile/lean delivery teams must be able to work in an agile manner, and better yet work in a fully agile manner themselves





- A lean enterprise is able to anticipate and respond swiftly to changes in the marketplace
- It does this through an organizational culture and structure that facilitates change within the context of the situation that it faces
- Lean enterprises require a learning mindset in the mainstream business and underlying lean and agile processes to drive innovation






PRINCIPLES

# Principle: Govern to Your Real Business Goals

On time? On budget? To specification? Fully utilized staff?

Spend the money wisely  
Produce something people want  
Deliver what customers actually want  
Motivated, happy teams





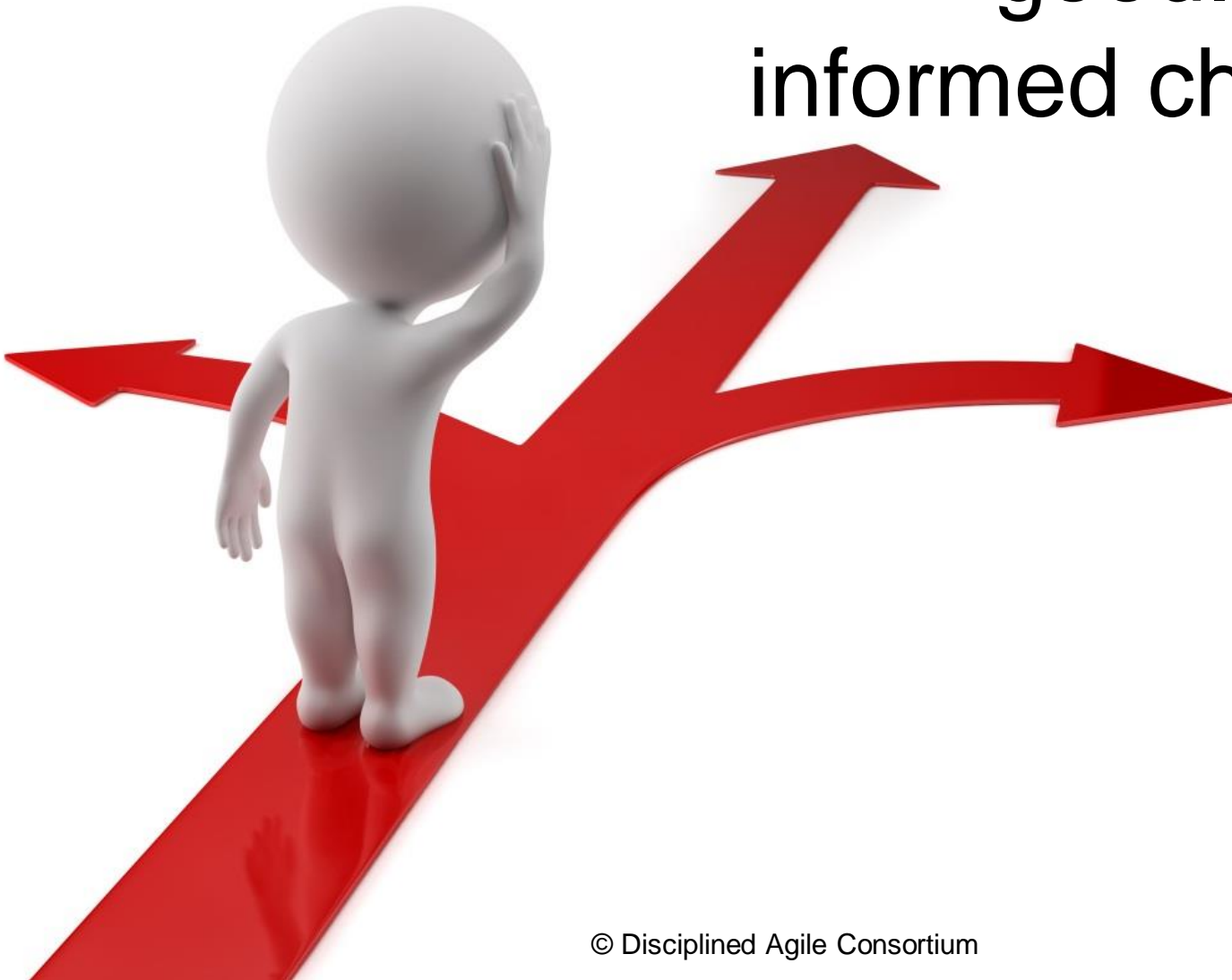
Principle: Every team  
owns its process



Locally owned



Principle: Choice is  
good. Making  
informed choices is  
better



# Delivery teams need similar capabilities, but perform them in different ways

Grow Team Members

Explore the Initial Scope

Secure Funding

Produce a Potentially Consumable Solution

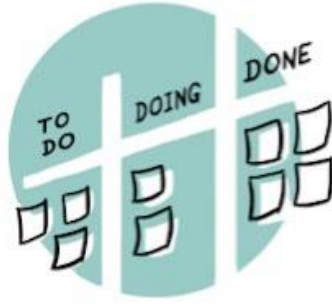
Address Changing Stakeholder Needs

and many more....

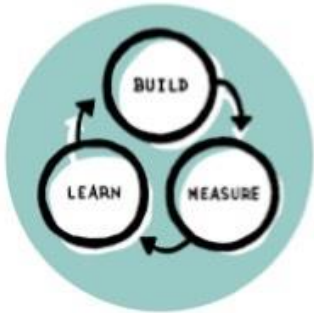
# Principle: Support Multiple Lifecycles



Agile  
Delivery



Lean  
Delivery



Exploratory



Continuous  
Delivery



Out of scope for  
Disciplined Agile



# Principle: Optimize flow, not artifact creation



# Would You Know if Your Teams Were “Faking” Governance Artifacts?

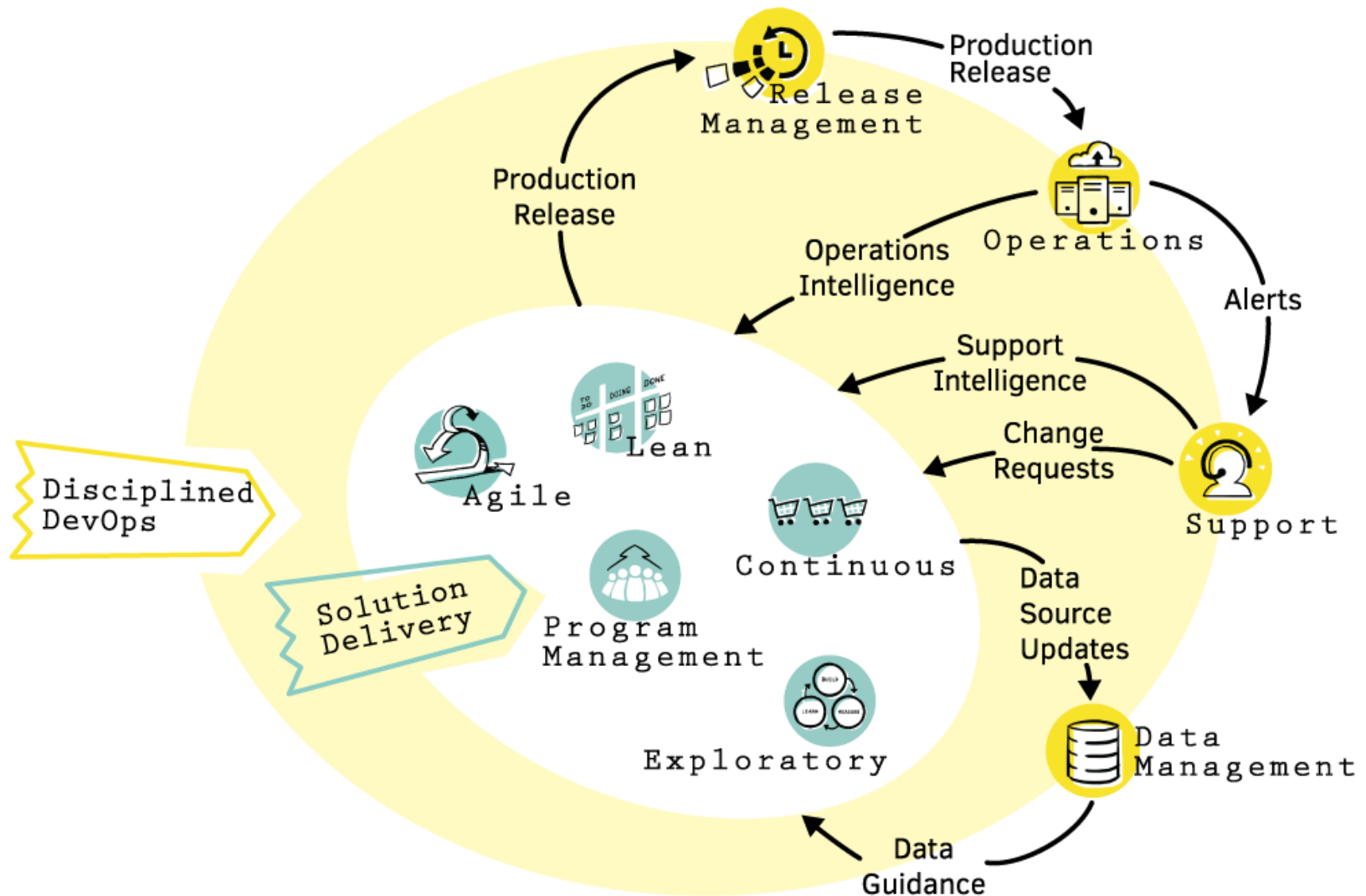




# Principle: Optimize the whole

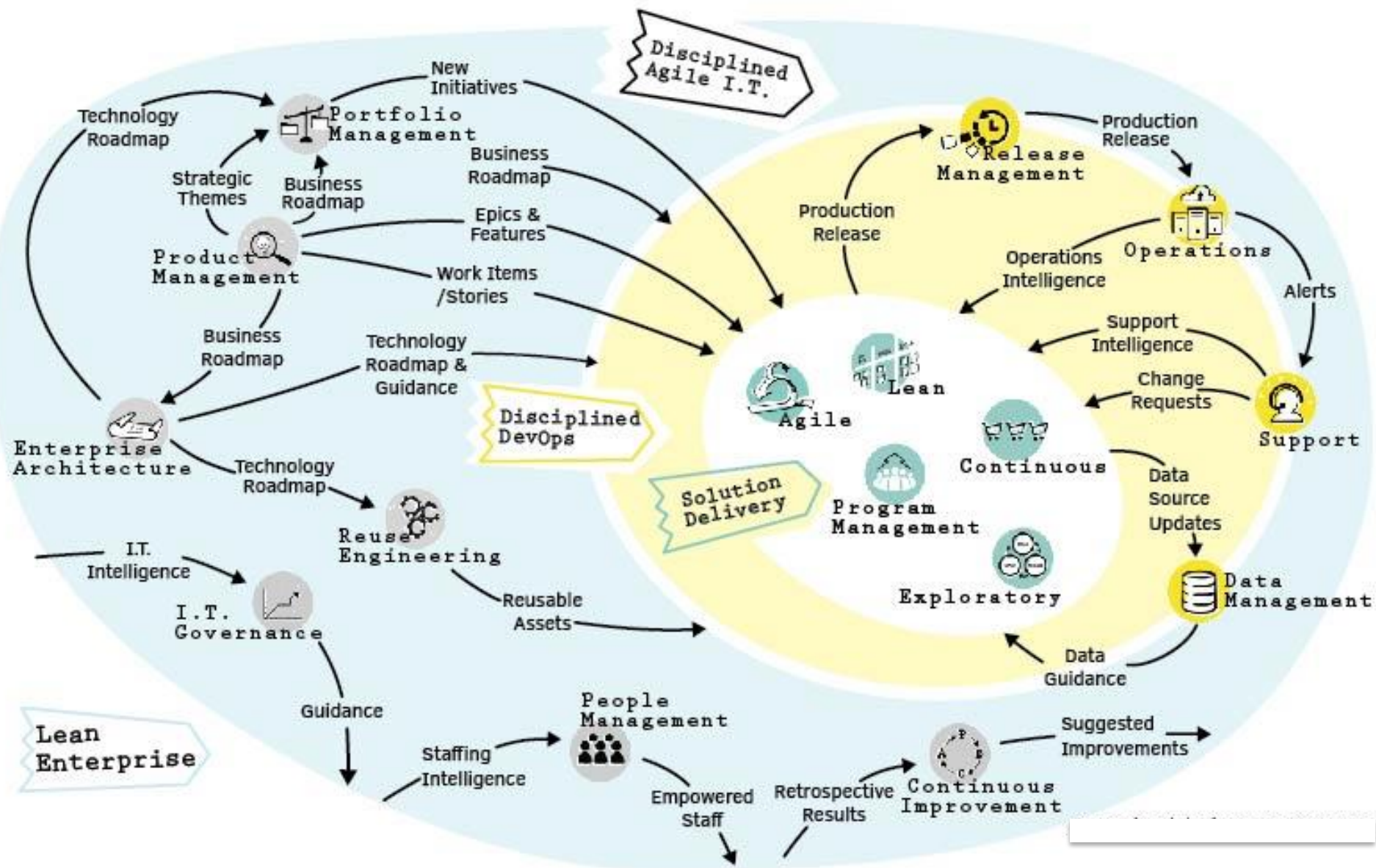


# Is Your “Whole” DevOps?

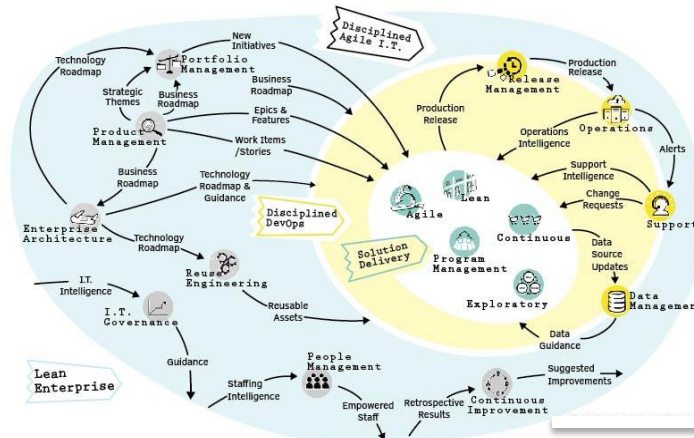




# Is Your “Whole” IT?



# Is Your “Whole” Your Organization?



A woman with blonde hair in a ponytail, wearing a blue long-sleeved shirt and grey leggings, is performing a handstand on a blue mat. She is wearing white sneakers with red accents. The background is a bright, out-of-focus indoor space with large windows.

# Principle: Govern Agile Teams Agilely



# Got Discipline?

DisciplinedAgileConsortium.org  
DisciplinedAgileDelivery.com  
ScottAmbler.com



# **SCOTT AMBLER** **+ Associates**

Scott Ambler + Associates is the thought leader behind the Disciplined Agile Delivery (DAD) framework and its application. We are an IT management consulting firm that advises organizations to be more effective applying disciplined agile and lean processes within the context of your business.

Our website is [ScottAmbler.com](https://scottambler.com)

We can help

# Tactical vs. Strategic Scaling

## **Tactical Agility at Scale**

The application of agile and lean strategies on IT delivery teams. This includes the ability to apply agile on teams of all sizes, on teams that are geographically distributed, on teams facing regulatory compliance, on teams addressing a complex domain (problem space), on teams applying a complex technologies, on teams where outsourcing may be involved, and combinations thereof.

## **Strategic Agility at Scale**

The application of agile and lean strategies across your entire organization. From an IT point of view this includes the majority, if not all, of your IT delivery teams as well as a the IT-level teams support activities such as enterprise architecture, operations, support, portfolio management, IT governance, and other topics. From an enterprise point of view this includes all divisions and teams within your organization, not just your IT department.