# Once Upon an Agile Org

Melissa Boggs & Howard Sublett Business Agility Conference March 2020





## Who Is Scrum Alliance?





#### Who Are We?





#### Once upon a crossroads...

Like most companies who decide to pursue agility, we soon reached a critical point of decision.

Do we continue to take two steps forward and one step back or are we ready to go all in?



#### **Structural evolution**

# Sometimes structures can prevent culture from evolving.

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#### **Structural Evolution**

Removing hierarchy and cross-team dependencies made space for strong, collaborative teams.



## **Leadership Evolution**

Brave leaders set bold visions and admit what they don't know.

They challenge teams to leave the safety of the status quo to discover the opportunities in the unknown, in the sea monsters.



## **Cultural Revolution**

#### Stories matter

## And they matter even more when your team members are the ones telling them.

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## View from the Path

18-point increase in employee engagement

23% increase in community NPS



Improved psychological safety

Value released every 2 weeks Live, communityattended sprint reviews

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Driven by strategy, seeking the unknown

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